

Project: IATF 16949 : 2016 implementation consultancy

Client: manufacturer of systems for the automotive industry, Tier 1 supplier

(locations in Romania and Europe, over 1000 employees)

Project objectives:

Support in the implementation and certification according to the IATF 16949 : 2016 standard

Initial situation:

The client produces safety systems for the automotive industry, being in a continuous reorganization and new product introduction, based on the market requirements. The production processes are both manual and automatic, including the production of various components / modules and their assembly. The major challenge that had to be covered was to carry out the IATF 16949:2016 certification preparation activities in parallel with the current development activities without affecting them, using only existing resources and to balance them between the various production sites in Europe.

Main activities:

1. Familiarization with the customer's processes and the specifics of each production site, asses the initial situation in relation to the requirements of the IATF 16949 : 2016 standard
2. Define the action plan, including the needs to create or update documentation for gaps identified
3. Familiarization and training staff, including the Top Management team, for the requirements of the IATF 16949 : 2016 standard

Results:

1. Implementation of the identified improvement opportunities
2. Customer obtained the IATF 16949 : 2016 certification for all locations